



**ESF #7 Logistics**

Rev. Final

Date: March 2025

**ESF Coordinating Agency:**

Division of Homeland Security and Emergency  
Services/Office of Emergency Management  
(DHSES/OEM)

**DPC Member Agencies:**

DHSES/OEM Stockpiles  
DHSES/Office of Interoperable and Emergency  
Communications (DHSES/OIEC)  
Department of Corrections and Community  
Supervision (DOCCS)  
Department of Transportation (DOT)  
Division of Military and Naval Affairs  
(DMNA)/National Guard (NG)  
Office of General Services (OGS)  
Office of Information Technology Services (ITS)  
Office of Parks, Recreation, and Historic  
Preservation (OPRHP)  
Thruway Authority (TA)

**Non-DPC Member Agencies:**

Canal Corporation (Canals)  
New York Power Authority (NYPA)  
State University of New York (SUNY)

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**EXECUTIVE SUMMARY**

Emergency Support Functions (ESFs) provide the structure for coordinating response activities for incidents that go beyond the capability of the local resources. The ESFs are a mechanism used to group operational functions during response and short-term recovery efforts. At the State level, logistics coordinates comprehensive incident planning, management, and sustainment capabilities to meet the needs of disaster survivors and responders. The objective of ESF #7 is to minimize the impact on effected populations by responding quickly and efficiently through logistical services and support.

**Critical Capability**

ESF #7 would support the following Critical Capabilities in New York State: Logistics and Resource Management, Private Sector/ Non-Governmental Organizations, and Planning.

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**SECTION I: General Considerations and Planning Guidelines**

**Introduction**

The State of New York experiences a wide variety of disasters and emergencies that may negatively impact whole communities. Obtaining the resources to assist communities during disaster response is a State priority. The framework for this assistance has been established to aid with the response and short-term recovery, should the situation warrant State logistical support.

Logistics and resource management is a complex process that involves acquisition, distribution, transportation, tracking, reporting, demobilizing, and application during incident response. Disasters may obstruct normal resource channels, deplete essential commodities, impact response capabilities, and increase demand on personnel and resources.

A disaster may necessitate involvement at the local, State, and Federal levels and may include a State or Federal disaster declaration. Programs and resources at all government levels may be needed to aid in the response and recovery efforts. ESF #7 will provide logistical support and resource management for State, local, and tribal entities. The scale of response will be based on the magnitude of the disaster, but the fundamental responsibilities of ESF #7 will remain the same.

Responsibilities of ESF #7 may include efforts such as donations management, and locating, procuring, and issuing resources (i.e., supplies, office space, office equipment, fuel, contracting services, personnel, heavy equipment, and generators). Direct and active support will be provided for emergency response and recovery efforts during the initial response and following the disaster.

## Purpose

The State Comprehensive Emergency Management Plan (CEMP) has been structured into three distinct, but interconnected volumes. These are:

- Volume 1: All-Hazard Mitigation Annex
- Volume 2: Response and Short-Term Recovery
- Volume 3: Long-Term Recovery Annex

The purpose of the State CEMP is to identify the State's overarching policies, authorities, and response structure that will be implemented in the event an emergency or disaster situation warrants a State response. The State CEMP serves as the foundational framework for the State's response. For operational purposes, all ESFs and hazard-specific annexes build upon the State's Volume 2: Response and Short-Term Recovery.

The ESF #7 Annex is intended to supplement the State CEMP. This Annex will define the operational framework for the State's logistical support and resource management upon activations of the State Emergency Operations Center (EOC). This Annex will outline the characteristics and operational requirements and linkages to other State plans that are unique to ESF #7.

## Scope

This Annex applies to all hazards that warrant the State's logistical response. ESF #7 will provide logistical support and resource management, as well as donations management in response to an emergency or disaster.

This Annex applies to the management of logistical support efforts in response to an emergency or disaster to include, but not limited to, efforts such as locating, procuring, issuing, and tracking resources.

This Annex establishes an operational framework for integration between internal and external logistical partners and stakeholders. Logistics will coordinate with all activated ESFs. Logistical assignments made to an individual ESF will be coordinated through that individual ESF Coordinating Agency.

Maintaining records and systems that track the available and committed resources involved in disaster response will be accomplished by ESF #7. It will also monitor costs and vendor research associated with the disaster response including costs of purchasing or contracting goods and services, transportation, and above normal staffing and lodging.

## Linkage to other State Plans

The ESF #7 Annex will have direct linkages to the State EOC Plans for Resource Management, Emergency Management Assistance Compact (EMAC) Procedures, Volunteer and Donations Management, Intra State Mutual Aid Plan (IMAP) Procedures, Distribution and Inventory Management, Logistics, and State Procurement Policy.

This Annex applies to all incidents, including those that require donations management in response to an emergency or disaster. ESF #7 will work in close coordination with ESF #1, as well as Federal ESF #7, when they are integrated into the State EOC.

## **Situation**

New York State's large size, varying climate, and substantial population may complicate the State's emergency response and recovery efforts. Advanced planning and preparedness are critical components, necessary to mitigate the impact of a disaster on the State's response. Management of resource support is highly situational, requiring a flexible approach in its response. An incident may exhaust local government resources and may severely limit the State's access to resources needed for response and short-term recovery. During the initial stages of the emergency, forms of communication may be severely interrupted, and transportation may be hindered due to damage to roads, bridges, airports, and other transportation modes. The access to just-in-time inventory and other resources needed during the emergency response may be inadequate and could severely impact the State's response efforts. Resources allocated under this Annex will be those items not available at the local level because they were never available to the locality, have been exhausted in response to the emergency, or are not accessible with the timeframe of the applicable emergency. These may include contractual services. A large event may require assistance from Federal ESF #7, EMAC, or other mutual aid agreements to effectively respond to the disaster.

## **Planning Assumptions**

- State assistance will be supplemental to local activities and will be available only after local resources have been exhausted.
- ESF #7 will be activated every time the State EOC is at least partially activated.
- The State may be required to assist one or more local governments by providing distribution and staging area facilities, along with the personnel to manage those facilities.
- ESF #7 may need to establish additional staging areas or mobilization sites on its own initiative, or in conjunction with Federal response efforts.
- Communications and Information Technology assets may also be required to support facility operations.
- The State EOC will be the focal point of all logistical support and management requests. All requests will be made through the State EOC utilizing the State's Incident Management System. In coordination with the Operations Section, an ESF #7 representative will determine the sources for the requested resource(s).
- ESF #7 will make full use of State OEM stockpiles located throughout the State.
- ESF #7 will be responsible for vendor research as well as identifying, distributing, sustaining, coordinating, transporting, and tracking resources.
- A large-scale emergency or disaster may result in the State fully exhausting all resources requiring the need to request assistance through EMAC.
- A large-scale emergency or disaster may result in the State fully exhausting all resources requiring the need to request Federal support through resource requests of Federal ESF #7 or a FEMA representative in the State EOC.
- Donations Management may need to be activated to collect, manage, and distribute donated goods and services.
- During an activation, it is essential to make sure that all procurement guidelines and policies are followed. Due to the specific need of the necessary item(s), it is important that all information is provided so that there is no delay in the distribution of the resources due to procurement policies, including supplies, equipment, damage to facilities, and transportation infrastructure.
- ESF #7 has the ability to request that OGS and partner State agencies provide procurement support or financial tracking during a large activation in coordination with the State EOC Manager.
- ESF #7 agencies will need a basic skill set and/or knowledge of all possible requested resources.
- ESF #7 provides resource information to ESF #5 for reporting and resource tracking purposes.

- ESF #7 is responsible for input of assets into the Asset Tracker in New York Responds (NYR).
- ESF #7 agencies have access to the Asset Management System for tracking of State-owned rolling stock.
- ESF #7 may collaborate with other ESFs to enhance situational awareness and assist in the decision-making processes.

## Concept of Operations

The magnitude of the emergency or disaster will determine the operational structure of the State's logistical response. ESF #7 will be activated to some degree during any State response.

- An incident occurs, local resources are exhausted or non-existent, and State assistance is requested.
- State response activities begin. If warranted, the State EOC is activated, and State OEM will determine the level of required ESF #7 activation.
- ESF #7 is activated, logistical support will be coordinated through the Coordinating and Member Agencies for both the service and support branch of Logistics.
- As conditions warrant, other ESFs may be activated to aid in the response. Activated ESFs will be solicited for their ability to fulfill requests for assistance. If they are unable to do so, the request will be sent to ESF #7 to source.
- ESF #7 will coordinate resource requests with the activated ESFs. If the State agencies cannot fulfill the request, the following chain of support will be utilized, depending on availability:
  - Donations
  - Stockpile/Staging
  - IMAP
  - EMAC
  - Vendor
  - FEMA
- Emergency procurement can be utilized as a last resort.
- If conditions warrant, the State will utilize the appropriate State Stockpile(s) for Staging Areas (SA).
- Donations Management may be needed in large-scale disasters.
- Donations Management will work with PIO to communicate clearly that unsolicited goods can overwhelm response activities.
- Donation Management will work with the PIO to publicize items needed and activate the donations link on DHSES website.

## Policies or Authorities

- New York State Executive Law Article 2-B
- Executive Law §29-g (EMAC)
- New York State Executive Order 26.1 of 2006 (Adoption of the Incident Command System)
- Homeland Security Presidential Directive (HSPD) – 5
- National Response Framework (NRF)
- Procurement of resources will follow the established priority of fill and policies outlined below:
  - Article 11 of the State Finance Law
  - NYS Emergency Standby Contracts

## Annex Maintenance, Distribution, and Revision Process

The State OEM Planning Section has the responsibility for the development, review, and maintenance of all multi-agency response plans under the State CEMP. As required under New York State Executive Law Article 2-B, each ESF Annex shall undergo an annual review and update on or before February 15<sup>th</sup> of each year and be posted online (if applicable) no later than March 31<sup>st</sup> of each year.

During the annual review by the Planning Section for its material, this Annex is examined for both content and format. For updates that do not impact operational mechanisms or processes, the appropriate edits are initiated within the Planning Section and do not warrant external involvement. Plan updates will also be conducted based upon experiences and lessons learned from exercises or real-world events, or through administrative changes in government. Planning Section updates and/or edits affecting operational capabilities, responsibilities, or otherwise impacting operations will engage stakeholders in a variety of ways, such as verbally, by document review, meetings, webinars, or any combination thereof. Final drafts will be socialized to all appropriate agencies/personnel upon completion.

## **SECTION II: Preparedness**

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### **Mitigation**

Volume 1 of the State CEMP is the *State Multi-Hazard Mitigation Plan*. Pursuant to the requirements of 44 CFR 201.4, the *State Multi-Hazard Mitigation Plan* is required to focus on natural hazards that are likely to cause a substantial impact on the State. Mitigation planning efforts for technological and human-caused hazards are also recognized and are being implemented throughout the State as well. New York State participates in Federal, State, and local mitigation programs and identifies ongoing mitigation opportunities. The State takes maximum advantage of available Federal funding to implement mitigation measures at the State and local levels. Throughout the past several years, a substantial amount of funding has been invested in mitigating the impacts of various disasters in all parts of the State. Volume 1 addresses the overall State hazard mitigation planning process, risk assessment, strategy development, and plan maintenance. The *State Multi-Hazard Mitigation Plan* was federally approved by the Department of Homeland Security/Federal Emergency Management Agency (DHS/FEMA) in December 2023.

### **Risk Assessment**

A variety of mechanisms are used to understand the various risks and associated threats and hazards facing the State. As required by the Homeland Security Grant Program (HSGP) and the National Preparedness Goal (NPG), the State must complete an annual Threat Hazard Identification Risk Assessment (THIRA). The THIRA process involves the identification of scenarios that will most stress the State's capabilities and an assessment of those capabilities. Those capabilities are mapped to the core capabilities in each of these ESF Annexes created under the State CEMP. Further, New York State has developed additional programs and methodologies to better understand risk at the local level. This includes a County Emergency Preparedness Assessment (CEPA), which the State has conducted in each of the 57 counties of New York, and New York City. The CEPA provides great insight as to the State's risk profile from a local level perspective.

### **Emergency Management Assistance Compact (EMAC)**

EMAC is a national interstate mutual aid agreement that enables states to share resources. EMAC can be used either prior to or in conjunction with Federal assistance, thus providing another source point for needed capabilities to an affected state during times of disaster. The State of New York has extensive experience with receiving and providing EMAC assistance. EMAC request cannot be made until the Governor declares a State Disaster Emergency.

### **Donations Management**

The State's management of donations encompasses two distinct sourcing pathways. Donations that are pre-designated are sourced immediately to the State EOC upon receipt. For non-pre-designated items, the State uses the assistance of the DHSES website to source and locate items until a time when the resource is no longer needed. The Volunteer and Donations Management Annex should be referred to for all specifics in management of donated goods and services.

## **Training, Exercising, and Testing**

DHSES periodically assesses and exercise emergency capabilities of the nine stockpiles located throughout the State. Exercises are conducted both autonomously and in conjunction with other State exercises; an example a full-scale exercise is the State-observed and federally evaluated exercises that are conducted several times per year for the Radiological Emergency Preparedness Program. In addition to the exercises, New York State has been involved with a number of real-world events that required an extensive State logistical response. The improvements captured during these real-world events and exercises have been incorporated into this Annex and integrated into a comprehensive planning, training, and exercise program that the State OEM offers to appropriate stakeholders.

The State of New York sponsors and conducts a variety of training to improve knowledge and response capability. This includes varying levels of training in the Incident Command System (ICS), the Professional Development Series (PDS) curriculum, and EOC training. The State also participates in a wide variety of specialized training, including training to meet Federal program and grant requirements, such as the Emergency Management Performance Grant (EMPG). Further, many State agencies identify training requirements within their own organization to meet the needs of the agency for that specific discipline.

The State of New York has incorporated the Homeland Security Exercise and Evaluation Program (HSEEP) into its emergency management program. HSEEP consists of both doctrine and policy for designing, developing, conducting, and evaluating exercises. The State has instituted HSEEP into a host of exercise activities, including those that involve tests and activations of the State EOC. Further, some exercises are often linked to a specific grant requirement, while others are conducted as part of ongoing or existing programs, such as those for the Radiological Emergency Preparedness Program.

The State also utilizes an exercise component as part of the planning process to test the effectiveness of an emergency management plan. These exercises vary in scope and cross several State-level plans or annexes. As a point of reference, the planning process that resulted in the creation of all of the State's ESF annexes included an exercise component.

## **Capability Assessment**

As part of the THIRA process, the State was required to assess its capabilities under Presidential Policy Directive (PPD-8). In doing so, the State assessed its critical capabilities using the construct outlined in the CEPA program. The assessment provided the State with information regarding statewide capability trends and potential gaps that can then be planned for and addressed. Those capabilities have been mapped or linked to each one of the ESF Annexes under Volume 2 of the State CEMP.

## **Stockpiles, Supplies, and Specialized Equipment**

The State of New York maintains nine stockpiles strategically located throughout the State that are intended to maximize response efforts in the event of a disaster. On request, stockpile personnel can provide an inventory of all items in their respective stockpiles.

- At request of a State agency or on behalf of the State, the OGS may provide leasing and space planning.
- The DEC may provide hauling, moving, excavating, lifting, pumping, draining, loading, and chipping.
- The SUNY may provide facility space, generators, trucks, and related maintenance.
- The DOT may provide trucks, excavating, lifting, chipping, and construction inspections.
- Canals may provide cranes, excavators, low-boys, box trucks, and transportation-related vehicles.

## SECTION III: Response

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### Alert and Notification

The State Watch Center (SWC) serves as the focal point for receiving or providing notification of incidents in the State. In response to an incident that warrants an increase in State response posture, the SWC will be used to notify agencies that the State EOC is activating.

### Activation

State OEM will assess the potential needs and demands of an incident, and then determine if the situation can be remedied through maintaining Steady State posture or increasing posture to Enhanced Monitoring. If formal activation of the State EOC is necessary to effectively manage the response to the incident, the capabilities that are needed to support that activation will be identified, and agencies are notified to staff the State EOC using the ESF construct.

Flexibility will be key in activating this ESF. Not all incidents are the same, and not all activations of this ESF will require the full list of agencies to support the demands of the incident. Therefore, the representation of agencies that will be necessary to support the ESF may vary from incident to incident. The State CEMP identifies three activation levels of the State EOC. This ESF will activate to one of those levels as conditions warrant, with the State OEM serving as the ESF Coordinating Agency. These are:

#### Level 3 Limited Activation:

- This level may be initiated to meet multi-agency coordination requirements deemed necessary for information, resources, and consequence management support efforts.
- Staffing may include several State EOC command and general staff positions, a select number of State ESFs, and initial representation from federal partners.

#### Level 2 Partial Activation:

- This level may be initiated to meet increasing multi-agency coordination requirements deemed necessary for information, resources, and consequence management support efforts.
- Staffing may include all State EOC command and general staff positions, multiple State ESFs, and additional representation from federal partners.

#### Level 1 Full Activation:

- This level is initiated when it is necessary to meet significant multi-agency coordination requirements for information, resources, and consequence management support efforts.
- Staffing may include all State EOC command and general staff positions, most or all of the State's ESFs, and a Federal/State Unified Command element.

### Direction and Control

The State endorses the development of one response organizational structure that will include all responding agencies. State agencies and ESFs will be organized under the framework of the National Incident Management System (NIMS) ICS as required by New York State Executive Order 26.1 of 2006 (Adoption of the Incident Command System) and HSPD – 5. As such, a variety of direction and control components may be utilized to manage and coordinate the State's resources in an efficient and effective manner and to provide the interoperability between the local and Federal response organizations.

## NYS EOC Activation Levels

Level 3 – Limited  
Activation

Level 2 – Partial  
Activation

Level 1 – Full Activation

The organizational structure of the State's ESFs is inherently different than the Federal construct under the NRF. With the exception of ESF #5 (Planning), ESF #7 (Logistics), and ESF #15 (External Affairs), the State ESFs will be situated organizationally in the Operations Section, and report directly to the Operations Section Chief (OSC), or Branch Chiefs if established. ESF #5 is assumed by the Planning Section in the State EOC, ESF #7 is assumed by the Logistics Section in the State EOC, and ESF #15 is part of the Command Element.

Consistent with ICS principles, ESF #7 assumes the leadership and management of the State EOC Logistics Section. Under this construct, ESF #7 brings the wealth of multiple agencies that possess a logistical mission set directly in support of the response organization. Both ESF #5 and ESF #7 fall under the direction and control of the State EOC manager. The ESF Coordinating Agency will ensure the activities of ESF #7 are consistent with this Annex, and that agencies are operating in unison to achieve the common goal or mission of the ESF. In addition, the State possesses several policies in regard to the procurement of goods, services, and emergency contracts that could be available or leveraged during an emergency. These include compacts and agreements that can be effectuated if specific criteria to do so has been met. Therefore, it is imperative that this ESF coordinates internally and within the chain of command to ensure that the proper approvals have been received to prior to incurring any costs.

### **Assignments of Responsibilities**

The responsibilities for each agency identified in this ESF are listed below. It should be noted that in some cases, the application of the resources below may have application in other ESFs. Therefore, the capacities for the resources that are identified below include what the agency has in totality and should not be interpreted as additional resources if identified in other ESF Annexes.

### **Coordinating Agency – State OEM**

The State OEM provides overall coordination of logistics and interagency coordination between local, State, and Federal response agencies involved in supply chain management.

### **ESF Member Agencies**

#### NYS DHSES/OEM Stockpiles

The DHSES/OEM Stockpiles will provide (forward) tactical support through management of the State stockpiles and staging areas, and related coordination and informational support within the State EOC during activations.

#### NYS Office of General Services (OGS)

In addition to emergency procurement support, the OGS can provide logistical support during emergency response and short-term recovery activities by assisting with the transportation of supplies, providing surplus office furniture, and has subject matter knowledge on building/facility setup and management. Additionally, some OGS facilities may be available to provide vehicle parking or serve as distribution or staging areas. The OGS has regional distribution centers or warehouses in Albany County and Long Island that serve multiple State agencies.

#### Division of Military and Naval Affairs (DMNA)/National Guard (NG)

Per the National Framework and FEMA, military forces are not first responders, but the National Guard is the first level of military response. National Guard response generally is able to deploy from armories at notification in a timely manner. The DMNA/NG can provide ground transportation for commodities and supplies as well as transportation of personnel for emergency evacuation purposes. The DMNA/NG has limited stockpiles of commodities and supplies, and these are generally for support of organic personnel. The DMNA/NG may require material handling equipment to load and unload stock, based on where the incident is versus the location of the resources. The DMNA/NG facility space is limited for outside agencies due to operational impact on internal operational requirements.



#### NYS Department of Corrections and Community Supervision (DOCCS)

The primary role of the DOCCS is to provide personnel to assist in preparing, establishing, equipping, and managing State Logistics sites for operational use, and in site clean-up after response and recovery operations have ended. The DOCCS may also provide transportation support to an operation.

#### NYS Department of Transportation (DOT)

The primary role of the DOT will be to transport items, as needed, with available resources. The DOT will identify the assets that can be made available to the ESF #7 group depending on the event.

#### NYS Office of Parks, Recreation, and Historic Preservation (OPRHP)

The primary role of the OPRHP is to provide the assembled "Inventory Readiness Report" (stockpiles). The OPRHP the capability of providing "Staging Areas" in the affected area(s) when possible.

#### NYS Thruway Authority (TA)

The primary role of the TA will be to transport items, as needed, with available resources. The TA will identify the assets that can be made available to the ESF #7 group depending on the event.

#### State University of New York (SUNY)

SUNY may be able to provide facility space and equipment including gen-sets, trucks, and related maintenance equipment.

#### NYS Canal Corporation (Canals)

Canals may have ability to provide limited inventory of portable and heavy equipment to support requests by impacted agencies/entities. Canals has limited capacity to provide personnel, engineering, and technical expertise in support of emergency response requests. Resources needed to meet Canals infrastructure, engineering, and operations needs would be prioritized. Emergencies impacting the canal system will limit the resources available from Canals if this ESF is activated.

#### NYS Office of Information Technology Services (ITS)

The ITS can provide consolidated mainframe and server computer and networking. The ITS provides technology support to the State EOC.

#### NYS Office of Interoperable and Emergency Communications (DHSES/OIEC)

The OIEC can provide radios and communications support within the State EOC. If radio and communication support is requested outside of the State EOC, it would fall under the purview of ESF #2.

#### New York Power Authority (NYPA)

The NYPA can provide support to New York State during an emergency in the forms of equipment and personnel, as the event dictates.

#### NYS Department of Environmental Conservation (DEC)

Although not technically part of this ESF, the DEC Division of Materials Management is responsible for initiating the issuance of waivers of container deposit requirements (State Returnable Container Act) for water donated by manufacturers (and others) toward specified emergency relief efforts.

### **Integration of Federal ESFs**

The Federal Government organizes its response resources and capabilities under an ESF construct. Similar to New York State's ESF construct, Federal ESFs are multi-agency operational components that serve as the primary means for coordinating Federal resources and capabilities into New York State. The Federal ESFs bring together a wealth of capabilities of Federal departments, agencies, and other national-level assets. In doing so, they are organized to provide the operating structure for building, sustaining, and delivering Federal response core capabilities in support of the State's critical capabilities. Integration and coordination are key to leveraging the resources of each Federal ESF. As such, New York State ESF #7 will serve at the primary

integration point for Federal ESF #7. The table below summarizes Federal ESF #7 and indicates the response core capabilities that the ESF most directly supports. Detailed response capabilities and activities are listed in each Federal ESF Annex.

<b>ESF # 7 – Logistics</b>
<b>ESF Coordinator: General Services Administration and DHS/FEMA</b>
Key Response Core Capability: Logistics and Supply Chain Management, Mass Care Services, Critical Transportation, Infrastructure Systems, Operational Communications
Coordinates comprehensive incident resource planning, management, and sustainment capability to meet the needs of disaster survivors and responders. Functions include but are not limited to: <ul style="list-style-type: none"><li>• Comprehensive, national incident logistics planning, management, and sustainment capability.</li><li>• Resource support (e.g., facility space, office equipment and supplies, contracting services).</li></ul>

## **SECTION IV: Recovery**

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### **Short-Term Recovery**

There is no clear delineation of when disaster response activities transition into short-term recovery activities. As with all disaster and emergency-related activities, any transition to a new phase will be dependent upon the needs of the response and the identified needs of the individuals/communities affected. In general, disaster response addresses the immediate aftermath and life safety issues of a disaster or emergency, while short-term recovery activities begin as the need for immediate life-saving activities diminishes. At times, these phases will often overlap with one another.

### **Demobilization of ESFs**

Demobilization of agencies and ESFs from the State EOC will occur based upon operational needs and will be jointly determined by State OEM and the ESF Coordinating Agency. Based upon the needs of the operation, ESFs may begin to demobilize during the response/short-term recovery phase. However, it should be noted that agencies may be subject to a rapid recall for re-activation of the ESF, if needed, based upon operational needs.

In most cases, demobilization of an ESF will include the release of the Coordinating Agency and all Member Agencies. However, there may be instances where the ESFs can be partially demobilized, allowing Member Agencies to be released as the need for their representation and capability in that ESF is no longer necessary.

In the process of demobilizing an ESF, all Member Agencies must ensure that any open or ongoing activities that require cross-coordination with other ESFs are transitioned to ESF #7 or ensure the request has been completed in the State's incident management system. This must be done prior to demobilization and in a manner to ensure that any dependencies or interdependencies of that ESF are properly and effectively communicated across the response organization. In addition, each agency must ensure that they coordinate their demobilization with their agency-specific counterparts that are represented on other ESFs.

### **Transition to Long-Term Recovery**

As the urgency of a response lessens, and communities begin to focus their efforts on implementing recovery programs, the State's focus will also shift to the long-term recovery needs of the affected areas. In Presidential Disaster Declarations, this will likely include the activation of a federally established Joint Field Office (JFO). JFOs are established, operated, and maintained by the DHS/FEMA, and will include the temporary recovery organization structure put in place to support recovery. To properly ensure effective integration of State and Federal recovery activities, the State will organize in a similar structure to the Federal structure contained within the National Disaster Recovery Framework.

## **Implement Recovery Support Functions (RSFs)**

As JFO activation occurs, the Federal government will transition out of the ESF construct and implement the Recovery Support Functions (RSFs). RSFs bring together the core recovery capabilities of Federal departments and agencies to focus on community recovery needs. The RSF structure includes the following: Community Planning and Capacity Building, Economic, Health and Social Services, Housing, Infrastructure Systems, and Natural and Cultural Resources. RSFs are intended to facilitate the coordination and delivery of Federal assistance to supplement the recovery efforts of local and State governments and are designed to operate within a timeframe of months to years.

As the Federal ESFs transition to RSFs, the State's ESF posture will be required to transition into the RSF construct. As such, State agencies will transition from their assigned ESF role to the appropriate RSF, as warranted. It is important to note that not all federally declared disasters will require full RSF activation, and not all RSF activations will require full participation from each agency. The transition from an agency to the RSF construct is situation-based, and dependent upon the agency's role(s) within the State response framework. For planning purposes, it is assumed that in a credible worst-case event, the situation may warrant full participation from all agencies that comprise this ESF. For the purposes of ESFs, logistical support will continue throughout the RSF process, as needed.

## **Attachments**

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- Standard Operating Guidelines (SOG) for ESF #7: Logistics.